# WELCOME TO MARKETING BOOTCAMP!

Tom Kraeutler, Chair of the National Marketing Support Committee



### Are you recording this?

Yes...

www.scouting.org/recruitment







### Dave Verbraska

Chief Communications and Marketing Officer
Boy Scouts of America



#### Phil Johnson

Past-Chair National Marketing Support Committee

#### **Gordon Andrew**

National Service Territory 13
Marketing Lead









### **Topics We'll Cover**

- What is Scouting's definition of "Marketing"?
- What are Scouting's marketing priorities today?
- What are a <u>few of the ways</u> Scouting can begin to "sing from the same song sheet" ...marketing-wise.







#### **Scouting's Marketing Assets**

- 100+ Years of Tradition
- Millions of Active and Former Scouts & Scouters
- Values-based Orientation and Reputation
  - "He's a real Boy Scout" = He has personal integrity
  - Higher Education and Military Recognize Scouting's Value
- Leadership Training Through Youth-Led Culture
- Outdoor Experience More Relevant Now Than Ever
- Conservation / Environment Has Always Been Major Focus
- Introduction of Girls at All Scouting Levels
- No Other Youth Organization Offering Similar Experience







#### **Scouting's Marketing Liabilities**

- Diversity of opinion and practice regarding what marketing is
- Diversity of marketing talent and resources at the Council level
- Often...marketing "silos;" too many marketing chefs in the kitchen;
   and marketing not managed as a distinct function
- Councils with fewer marketing resources / talent at disadvantage
- Few Councils have formal Marketing Plans with relevant metrics
- Market perceptions based on negative / controversial news
- Loss of marketing focus / momentum because of negative news
- Increased competition for time and attention of families and youth
- Market perceptions that Scouting is a dead or dying organization











Textbook definitions of marketing are of little practical value









### What is Marketing?

Whatever strategies and tactics are appropriate, effective, and necessary to sustain and grow the organization...



**Prepared. For Life.**®



...and it starts with a written plan.











#### Your Marketing Plan should describe:

- What do we want to achieve?
- What strategies, tactics will we use?
- What resources are required?
- Who will be responsible for what?
- What's our timetable?
- How will we measure progress?







#### Scouting's (Large) Marketing Tool Kit



The essence of strategy is in choosing what NOT to do





Prepared. For Life.®



#### 4 of Scouting's Marketing Goals

- 1. Ensure Consistent Core Messaging
- 2. Develop Effective Online Presence
- 3. Improve Recruitment-Readiness
- 4. Validate the "Why?" of Scouting







### Goal 1: Ensure Consistent Core Messaging

- Address the lack of information and current misunderstandings regarding Scouting's purpose, features and benefits
- At all times be positive, avoid references to any negative issues, and never appear defensive
- Focus consistently on Scouting's core messaging priorities, which include...







# **Goal 1: Ensure Consistent Core Messaging**

#### Core Messaging Priorities

Scouting is Alive and Well...and Growing

Scouting Includes Boys and Girls

Scouting Instills Personal Values

Scouting Teaches Leadership

Scouting Teaches Practical Life Skills

Scouting is About the Outdoor Experience

Scouting Builds Self-Confidence

Scouting Has Benefitted the Lives of Millions







 It's on online world. People make decisions about everything...including Scouting...based on what they see online



Sources: Corporate Executive Board Marketing Leadership Council / Forrester Research







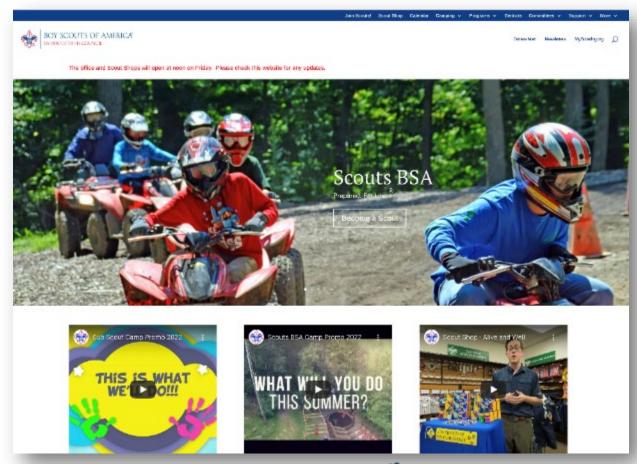


- Your Council's website serves as the cornerstone of Scouting's brand. It's a primary portal and catalyst for membership growth
- The top section of your website is the most important piece of real estate your Council owns
- The focus of your Council's website should be on <u>prospective</u> Scouts and families, rather than on existing Scouts and families







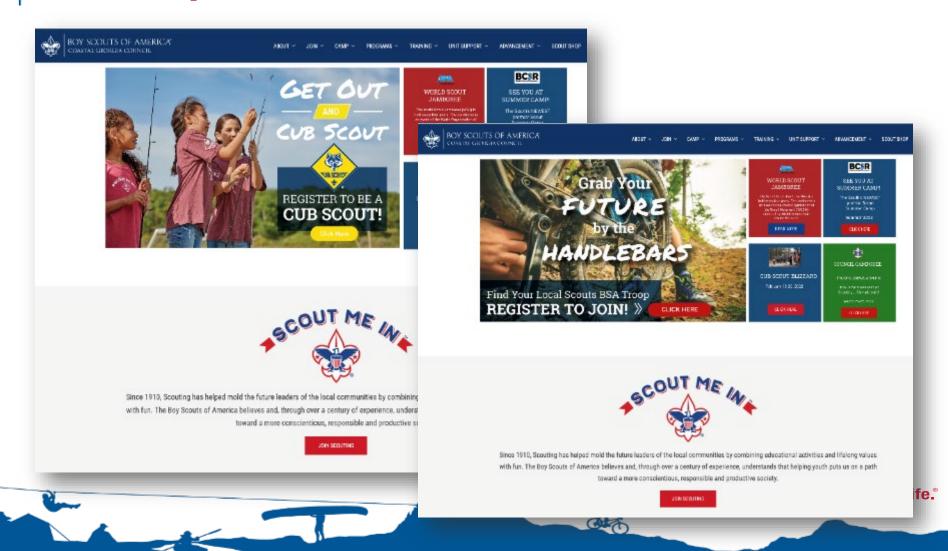




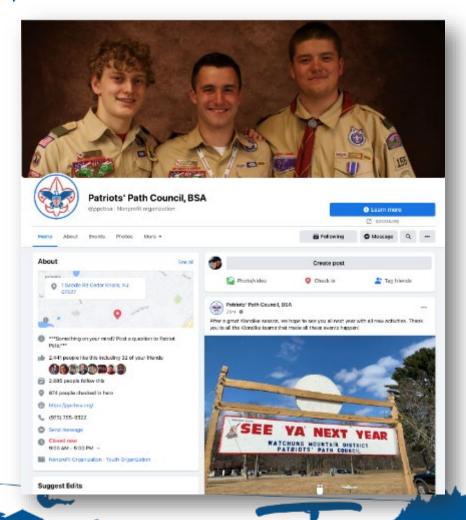




BOY SCOUTS OF AMERICA®







- Focus is on existing Scouts and families
- Facebook / Instagram
   are content beasts that
   must be fed
- Needs to convey a sense of energy and ongoing activity

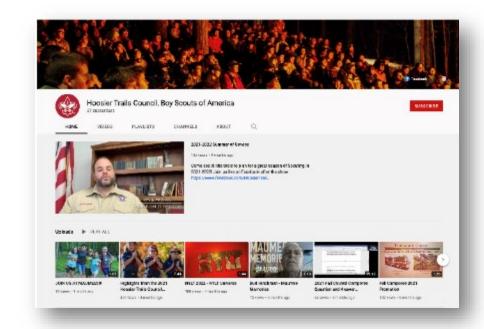








- Video generates the highest level of interest and engagement
- Your videos need not be elaborate, or Hollywood productions













- Your best media approach is an interesting photo with a well written caption
- Find out which editor is responsible. Send content to a person, not a title
- Don't be a pest









### **Goal 3: Improve Recruitment-Readiness**

 The initial unit level experience may be the most critical step in the buyer's journey for Scouting

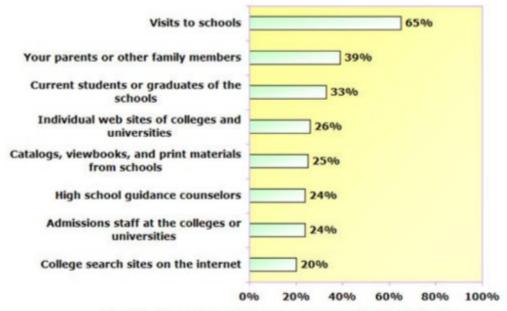


Chart 1: Most Influential Sources of Information in Student's Application Decisions

StudentPoll, Art & Science Group, LLC



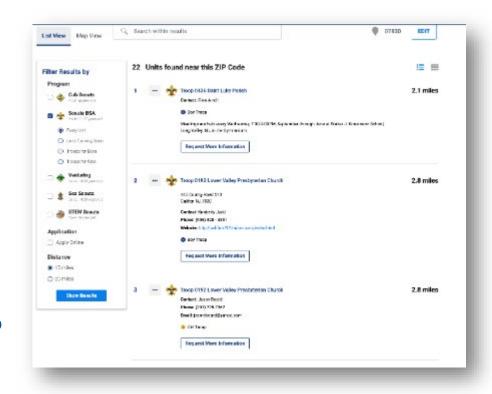






## **Goal 3: Improve Recruitment-Readiness**

- There's a strong correlation between response time and "conversion"
- What message does a slow response send to interested families?









### **Goal 3: Improve Recruitment-Readiness**

- How well trained and equipped are unit level leaders to convert leads into registrations?
- How much time and effort is involved in following up on visits?

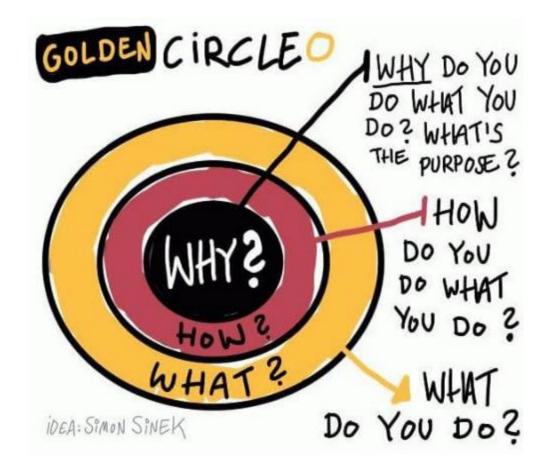








# Goal 4: Validate the "Why?" of Scouting











- People need to understand the "Why" of Scouting
- Parents want to know the long-term benefits

# Scouting produces people who can change their world





## Goal 4: Validate the "Why?" of Scouting

- Scouting's most effective advocates are the millions of Scouts, Scouters and parents who have benefitted from the Scouting experience
- They have stories that provide credible 3<sup>rd</sup> party validation for the "Why" of Scouting
- Find ways to apply their stories to websites, social media, public events, earned media and recruitment materials







# Goal 4: Validate the "Why?" of Scouting

- Third-party validation of Scouting is a necessary component for brand reputation and recruitment
- One way to start is reviews on Google, Facebook and your website













### 3 Marketing "Rules" to Remember

- 1. Put yourself in the shoes of your target audience
- 2. Keep your message simple
- 3. Repetition is a good thing







#### **Questions and Comments**

Phil Johnson phil.johnson.bsa@gmail.com

Gordon Andrew gordon@gordonandrew.com



BOY SCOUTS OF AMERICA®





# Marketing Assets & Resources

Michael Ramsey

Director of Marketing & Brand

lunteer Newsletter March 9, 2022



JOKES OUTDOORS & GEAR

HOBBIES & PROJECTS

SCOUTS

CONTESTS

Type here to search

away from the feeder" posted to Write a Funny Caption For This Photo.



6 Amazing Scout Camps



GAMES

and Most Inspiring Zip Lines



Common Weather Hazards



Stunning Pinewood Derby Cars From 2022



in a Dutch Oven



outs have been working on a massive conservation effort in restoring the tl

**BRYAN ON SCOUTING** 

A Blog for the BSA's Adult Leaders



conferences: Tips guidelines and 20 couts at BSA Florida Sea Base Work to Rescue Florida's Coral R learning in schools







history of the Pinewood wings - as a U.S. Army peratrooper





50% PROFIT Smoked Snack Sticks for

SEARCH

**READ MORE** 

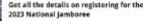
rrier reef system in the world.



date: BSA National Annual eeting to Be Rescheduled for a



For Women's History Month in March, We Salute Five Female



ewestions to consider

ts an experience like no other, and you and your scouts can









#### Social Channels



Boy Scouts of America Scout Shop National Jamboree High Adventure Bases

- Northern Tier
- Sea Base
- Philmont
- Summit

National Jamboree

Family Adventure Camp

Order of the Arrow

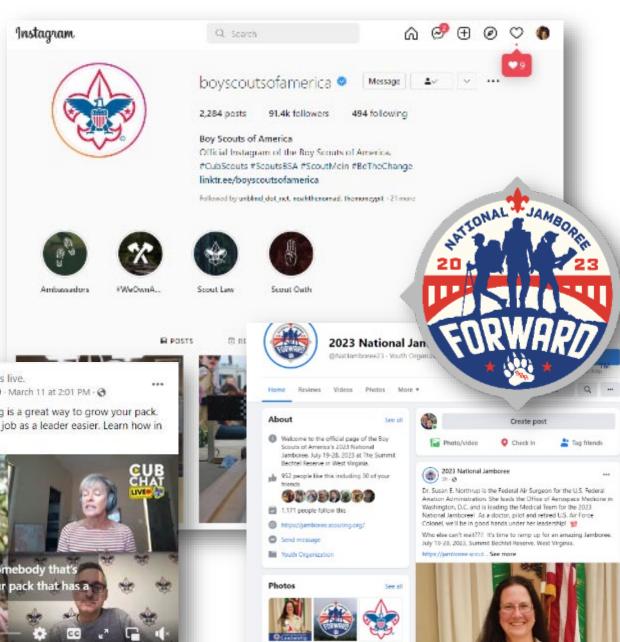
Exploring

Sea Scouting

Venturing

Leader pages











#### RECRUITMENT RESOURCES

Nothing highlights the fun and excitement of Scouting like being in the outdoor summer camp, or a fall camporee, getting outside is what kids want to do! / outdoors" better than the BSA. Let's help new families join the fun. With these refamilies to join us in the outdoors as we #AdventureOn!

#### **#ADVENTUREON MATERIALS**

Filers, posters, logos and more! Check out the BSA Brand Center for the latest in customizable recruiting materials. Download, print and go!

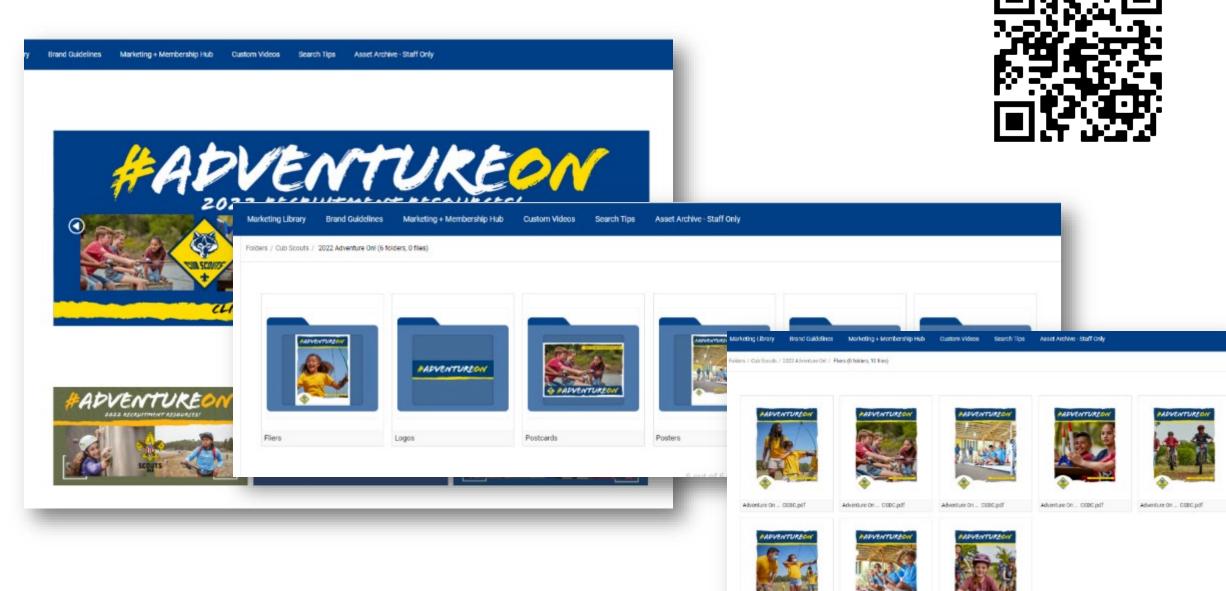








#### **BSA Brand Center**





For 2022

#### Adventure-Themed

Deliver brand promise through outdoor imagery

#### Councils and Units

Available on the BSA Brand Center

#### Variety of Assets

Digital and print assets available













Web Banners











Post Cards





Check out the Brand Center

### **Jamboree Marketing Presentation**



The 2023 National Jamboree Power Point presentation is designed to highlight the adventure that is Jamboree! Ideal for unit, district or council presentations.

#### **Social Media Graphics**



Go Forward and share your jamboree message with social media graphic. Use these images and posts to help promote







Email Images













Photos - NJ 2023

Web Banners

Postcards



Presentation Resources



Social Media Images



Videos

JST - Jamboree Service Team







Jamboree 202... a-BC.pdf

Virtual Backgrounds



Deliver to Michael

Bedford 76022









Hello, Michael

Account & Lists -

Save on meds with Prime



## BSA NATIONAL JAMBOREE

SUMMIT BECHTEL RESERVE JULY 19-28, 2023

Boy Scouts of America > 2023 National Jamboree

+ Follow

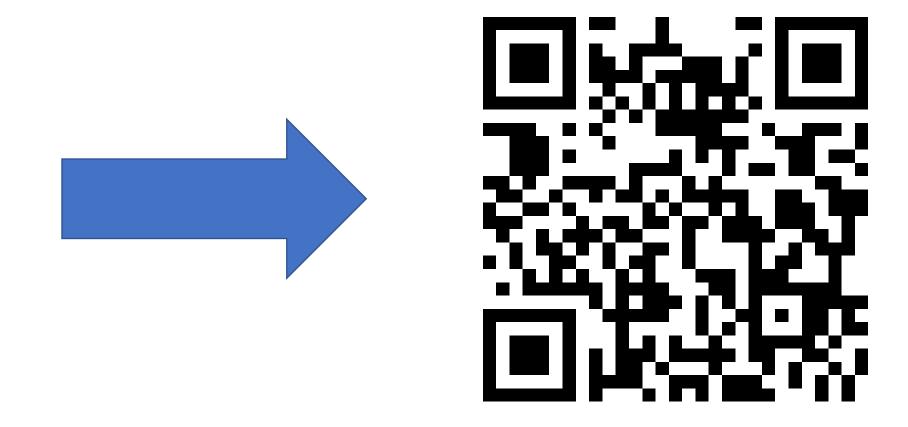
HOME 2023 NATIONAL JAMBOREE CUB SCOUTS . PINEWOOD DERBY . SCOUTS BSA EAGLE SCOUTS . H





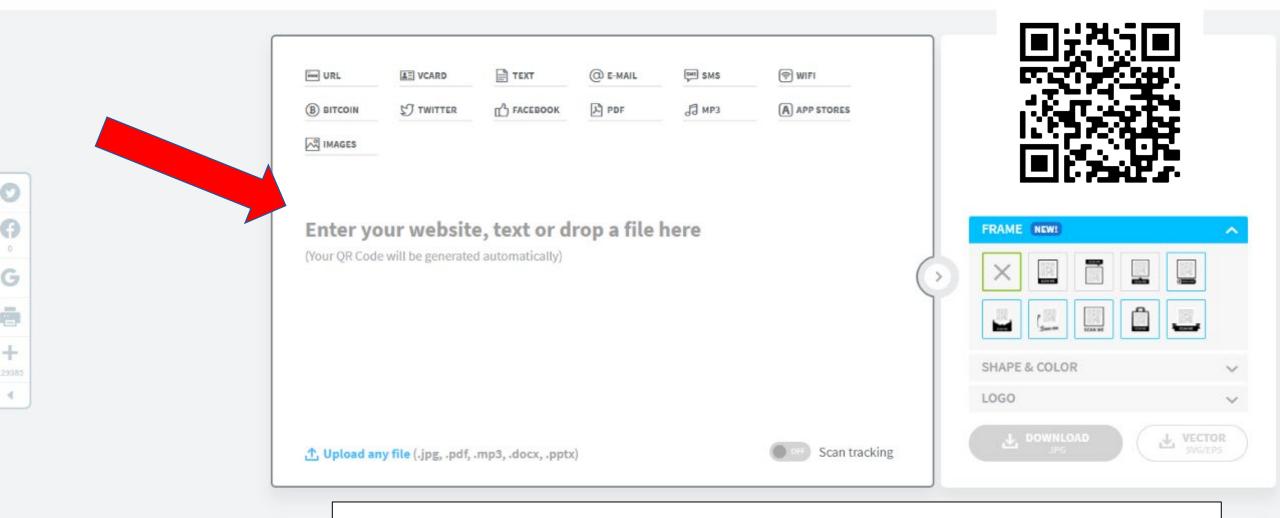


## What is this?









## **Pro Tip**

https://www.qr-code-generator.com/



## Voice of the Scout:

Why families leave, why they stay and why experience matters!

## 2021 NET PROMOTER SCORES AND UNIT SATISFACTION DRIVERS

Phil Johnson
Past-Chair
National Marketing Support Committee



Pat Wellen
National Director of Research

Michael Ramsey
National Director of Marketing & Brand

## TOP RECOMMENDATION DRIVERS

	Cub Scout Parents	Scouts BSA Parents	Scouts BSA Youth
Scouting is a great value for the money.	1	1	
Scouting is really fun for me.	2	3	2
Our family feels like we belong in our Scout unit	3		
Scouting is constantly reinforcing worthwhile values	4	2	1
Scouting is our partner in providing positive youth programs to meet our goals.	5	4	
Being in Scouting makes me feel like I am part of something bigger than myself.	6		3

Scouting is constantly reinforcing worthwhile values

Year	Cub Scout Parent	Scouts BSA Parent	Scouts BSA Youth
2017	*	*	*
2018	83%	81%	78%
2019	84%	83%	77%
2020	83%	83%	79%
2021	82%	84%	77%





Year	Cub Scout Parent	Scouts BSA Parent	Scouts BSA Youth
2017	85%	87%	90%
2018	68%	72%	75%
2019	70%	72%	76%
2020	67%	72%	76%
2021	69%	75%	79%





Year	Cub Scout Parent	Scouts BSA Parent	Scouts BSA Youth
2017	89%	90%	90%
2018	77%	80%	79%
2019	78%	80%	80%
2020	75%	81%	81%
2021	75%	83%	81%





Year	Cub Scout Parent	Scouts BSA Parent
2017	85%	87%
2018	73%	74%
2019	71%	73%
2020	61%	73%
2021	58%	64%



## TOP UNIT SATISFACTION DRIVERS

	Cub Scout Parents	Scouts BSA Parents	Scouts BSA Youth
Our unit has great outdoor activities.	1	2	3
I have support from leaders to be an effective contributor/better Scout	2	3	1
Our family feels like we belong in our Scout unit	3	1	4
Scout meetings are a good use of our family's time.	4	4	2

#ADVENTUREON

## TOP 5 REASONS FOR LEAVING

	Cub Scout Parents	Scouts BSA Parents
Unit had poor leadership/problems with leaders	31%	26%
Our family did not feel welcome	20%	17%
Child is no longer interested in the program	18%	32%
Too expensive	16%	18%
Lack of communication from leaders	15%	3%



# What is a 'persona'?

- A persona is generally defined like a real person. It usually has a name, description, and characteristics.
- However, personas are fictional characters, based upon research in order to represent the different user types we are targeting.
- They help us to understand the targets' needs, experiences, behaviors and goals.

#### "AMBITIOUS ANNIE"



"I am a busy mom who worries about her kids being under pressure and not having time to just be a kid. They are growing up so fast, so I am looking for things we can do together before they no longer want to spend time with me."

#### A BIT ABOUT ANNIE...

- A bit skeptical. Question marketing and will search the internet to validate info?
- Spread thin so make things easy. Have less than an hour a day for themselves.
- They worry about their kids. Covid has only made it worse.
- Doesn't have a relationship with Scouting in her family.

38 | Married | \$75K+ HHI | 2 Income | 4 Yr Degree Mosaic: Council Market Analysis, Kids and Cabernet

### WHAT ANNIE WANTS FOR HER KIDS

Safe. Emotionally healthy. Prepared for real life. Life skills and value with their child. Technology is both a blessing and a curse. 

### WHERE DOES ANNIE GO FOR INFORMATION?

Online influencers. Taps internet via mobile device. Online 5+ hrs./day Friends key info source as well. Prefers to be communicated via email.

















### QUESTIONS ANNIE HAS ABOUT SCOUTING

- Will my children be safe it's the first and foremost measure Scouting has the most comprehensive youth protection policie
- Is Scouting relevant anymore? Is it for families like mine? The Scouting builds respect for others, character, fitness and leader best future selves. It prepares them for life!
- Will our kids get exposure to new things and opportunities? S experiences. Whether it's camping or science – you can find it in
- Can girls join? This is still a question! Yes, girls are part of Scouts
- What will it cost (we don't want to do fundraising!)? It depend

#### "AMBITIOUS ANNIE"



"I am a busy mom who worries about her kids being under pressure and not having time to just be a kid. They are growing up so fast, so I am looking for things we can do together before they no longer want to spend time with me."

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#### **DEMO**

38 | Married | \$75K+ HHI | 2 Income | 4 Yr Degree Mosaic: Council Market Analysis, *Kids and Cabernet* 

#### WHAT ANNIE WANTS FOR HER KIDS

Safe. Emotionally healthy. Prepared for real life. Life skills and values. Wants to experience activities with their child. Technology is both a blessing and a curse.

#### WHERE DOES ANNIE GO FOR INFORMATION?

Online influencers. Taps internet via mobile device. Online 5+ hrs./day on ave. Reads online reviews before making purchase decision. Friends key info source as well. Prefers to be communicated via email. Trusts communication that comes from her child's school. Facebook still rules.













#### **BRAND AFFINITIES**









#### QUESTIONS ANNIE HAS ABOUT SCOUTING

- Will my children be safe it's the first and foremost measure to be addressed. Safety is our number one priority. Scouting has the most comprehensive youth protection policies of any youth organization.
- Is Scouting relevant anymore? Is it for families like mine? The ideals the Scouting program teaches are timeless.

  Scouting builds respect for others, character, fitness and leadership and so much more. Scouting helps youth become their best future selves. It prepares them for life!
- Will our kids get exposure to new things and opportunities? Scouting is all about trying new things and new experiences. Whether it's camping or science you can find it in Scouting. It's an amazing adventure for the whole family.
- Can girls join? This is still a question! Yes, girls are part of Scouts BSA and Cub Scouts. Scouting is for the whole family!
- What will it cost (we don't want to do fundraising!)? It depends on the unit, but most packs/troops/crews find ways to make the program affordable.

## QUESTIONS FAMILIES HAVE ABOUT CUB SCOUTS

- Will my children be safe it's the first and foremost measure to be addressed.
  - Safety is our number one priority. Scouting has the most comprehensive youth protection policies of any youth organization.
- Is Scouting relevant anymore? Is it for families like mine?
  - ► The ideals the Scouting program teaches are timeless. Scouting builds respect for others, character, fitness and leadership and so much more. Scouting helps youth become their best future selves. It prepares them for life!
- Will our kids get exposure to new things and opportunities?
  - Scouting is all about trying new things and new experiences. Whether it's camping or science you can find it in Scouting. It's an amazing adventure for the whole family.
- Can girls join?
  - ► This is still a common question! Yes, girls are part of Scouts BSA and Cub Scouts. Scouting is for the whole family!
- What will it cost (we don't want to do fundraising!)?
  - It depends on the unit, but most packs/troops/crews find ways to make the program affordable.





## Growing Scouting

Tiger Dens and 'Normal' Friend Activities

Lisa Wylie

Chair National Cub Scout Committee Ashley Steigerwald

Communications Chair
National Scouts BSA Committee

## Relationships

Relationships

Relationships



## BREAK!

See you back here in 10 minutes!





## Public Relations 101

Tom Kraeutler Chair, National Marketing Support Committee

> Bob Brown Marketing Lead - NST 11

Brad VanAuken Marketing Lead - NST 10

Debby Robinson
President
Victory Management Group



# Marketing to Create a Diverse Membership

Mike Matzinger

Marketing Lead – NST 15

Elizabeth Washka

VP Diversity, Equity and Inclusion & Chief Diversity Officer

Lisa Schuchart

Diversity, Equity, Inclusion Director

### **DEI VISION AND MISSION**



#### **DEI VISION**

To partner with all families and communities in raising young people of high moral character, development of their leadership skills and preparing them to serve and thrive in a world of increasing complexity and challenge.

The Boy Scouts of America promotes a culture where every youth, volunteer, and employee feels a sense of belonging and builds communities where every person feels respected and valued. Leading by example and encouraging each other to live by the values expressed by the Scout Oath and Scout Law, we welcome families of all backgrounds to help prepare young people to serve as successful members and leaders of our nation's increasingly diverse communities.



## WHERE TO BEGIN

- Q. What and where are key areas of opportunity?
  - A: Evaluate metrics and local/regional populations to identify key opportunities for expansion and diversification.
- Q. How do we connect with these youth, their parents and communities?
  - A. Cultivate relationships locally and regionally.
    - Engage with at least two other non-profits to share ideas and best practices.
    - Learn community contacts and network extend outreach to a minimum of four "new" organizations.
      - Schools, churches, community service organizations, other.
        - O Ask who are the youth that could most benefit?
      - Learn about and connect with diverse communities.
    - Connect with local known voices for diversity for learnings and to promote opportunities.
      - Target participation in three media events to promote BSA.
  - o B. Promote education and awareness.
    - Share DEI volunteer training:
       <a href="https://training.scouting.org/courses/SCO\_1800">https://training.scouting.org/courses/SCO\_1800</a> to advance understanding of DEI and offer resources to enable meaningful dialogues.
    - Engage units in completing the Citizenship in Society merit badge and promote learnings.
    - Identify local cultural and diversity celebrations and share information to empower self-guided learning.





## WHERE TO BEGIN





## Q. WHAT APPROACH WILL RESONATE WITH THESE YOUTH AND THEIR FAMILIES?

- A. Consider alternative approaches.
  - What is important to the youth?
    - Culturally
    - Educationally
    - Extra-curricular interests





## Q. HOW DO WE MARKET TO THESE FAMILIES?

- A. Partner with organizations that are important to them.
  - Share what we offer, with a focus on what's most important to the group.
- B. Engage and involve the parents.
- C. Promote wins and use the Scouts to talk about experiences and impacts.

## WHERE TO BEGIN

- Q. How do we engage and retain the youth and their families?
  - A: Cultivate an inclusive and welcoming culture for all.
    - Ensure everyone has a voice and is listened to.
    - Engage everyone in providing responsibilities.
    - Assign a "buddy" for new Scouts.
    - LISTEN and learn.
      - Hold feedback sessions (or survey for input if necessary).
      - Identify what's working effectively and where opportunities lie.
        - o Empower youth and volunteers to problem-solve.







## **RECAP**



OFFICEOF.CHIEFDIVERSITYOFFICER@SCOUTING.ORG



SCOUTING.ORG/DEI



# Social Media 101 Darin Kinn

National Marketing Manager Boy Scouts of America

## **DARIN KINN**

MARKETING MANAGER
NATIONAL MARKETING GROUP
BOY SCOUTS OF AMERICA

DARIN.KINN@SCOUTING.ORG

Staff Advisor – 2013 National Jamboree Social Media Team

Staff Advisor – 2017 National Jamboree Social Media Team

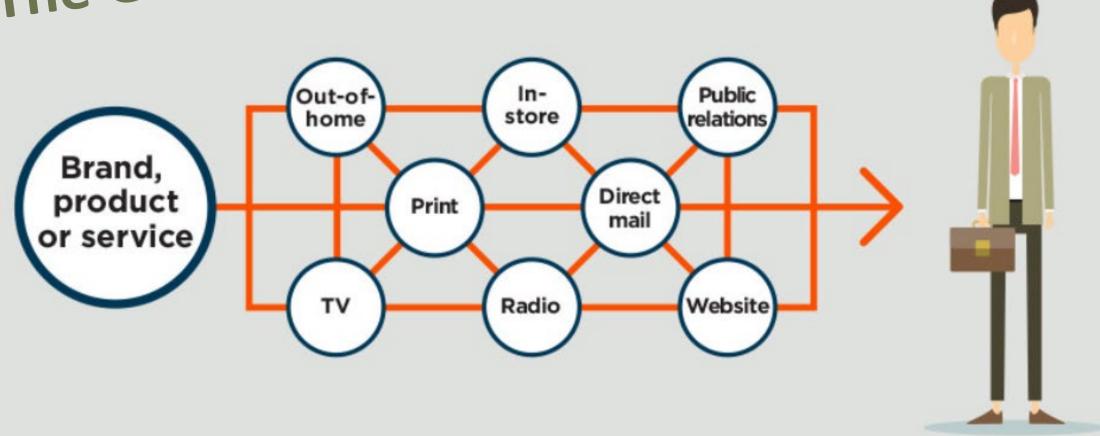
Co-Staff Advisor – 2019 World Jamboree Social Media Team

Staff Advisor – 2023 National Jamboree Social Media Team

Directed Social Promotional Strategy for:

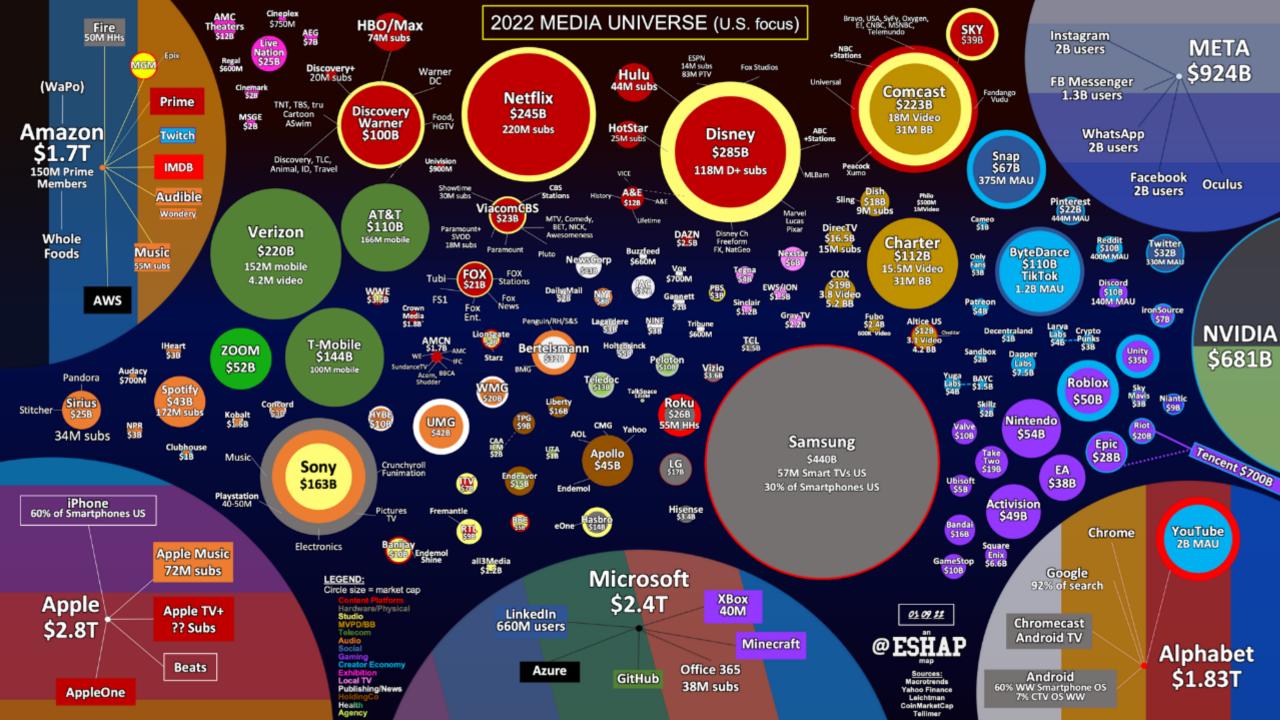
- National Camp-In
- Family Fun Fest
- Be The Change: Inaugural Female Eagle Class

# The Good Old Days....









# With all the complexity... HOW DOYOU REACH FAMILIES TODAY?



# Social Media



# Why Social Media?

It is where families are...

It is an efficient use of resources



# 9 145 <sup>©</sup> Minutes

The amount of time people spend on social media daily

Gen Z: 4.5 Hours Per Day
(YPulse 2021)



# Resource-efficient!

Content Creator Right in Our Pocket

Amazing Video Quality

**Native Social Apps** 



✓ Mobile – Take It Anywhere

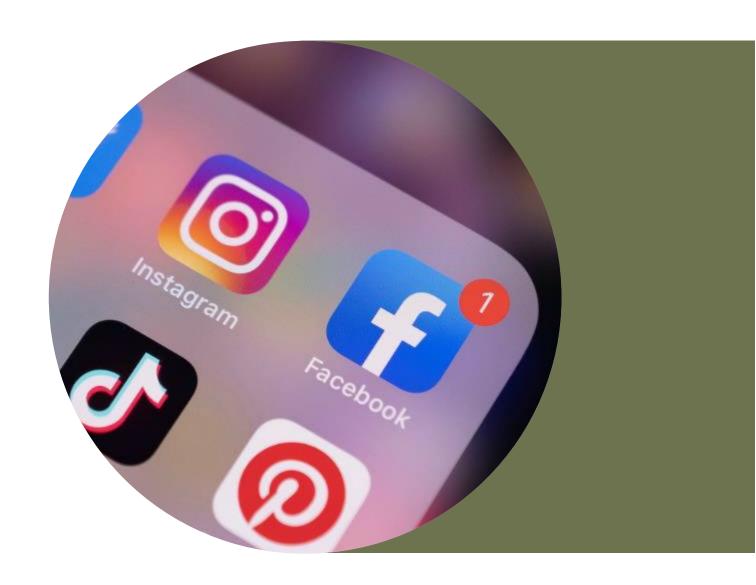
— Easy to Use

Everyone Has One



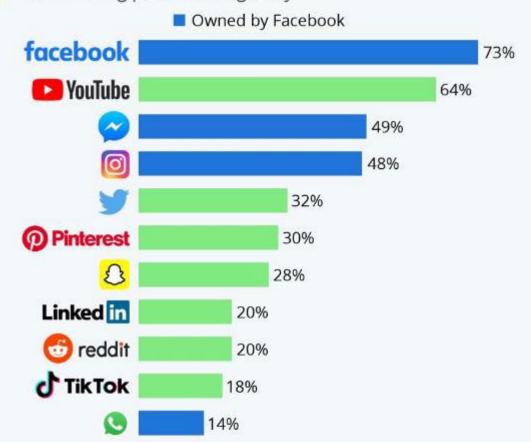
# WE GET IT! Social is important...

But where do I start?



### Facebook's Leading Role in the U.S. Social Media Landscape

Share of U.S. online consumers who use the following platforms regularly



Based on a survey of 5,047 online consumers aged 18 to 64 in the U.S. conducted in three waves between Feb. 2020 and Mar. 2021 Source: Statista Global Consumer Survey









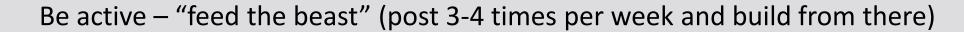
Start with Facebook and Instagram

Expand once you have a sustainable presence in those two channels

TikTok is exploding...

Snapchat is not dead!

# Getting started...



Use a team – multiple people creating content with an "editor" posting

Engagement matters – distribution, algorithm, followers

Boost posts – organic reach declining, paid increasing

Have fun...within guard rails of safety & YPT

Authentic tone/voice

Use hashtags



# Watchouts

- BSA Photo Release (part of medical form)
- Don't post personally identifiable info
- Don't be afraid of negative comments

Video is King...but engagement is Supreme Emperor

Use analytics
tools – best time
to post

Use distribution scores

Don't forget
Stories & Reels

Pro Tips

#### Resources

- Social Media Guidelines scoutingwire.org/social-media-guidelines
- Brand Guidelines BSA Brand Center
- Images BSA Brand Center
- Recruitment Assets scouting.org/recruitment





#### What's next....

Tom Kraeutler & Michael Ramsey

#### Where to start....

- Do a quick marketing audit.
  - Review ...
    - Web site (Are we talking to ourselves?)
    - Social Media (What story are you telling?)
      - Posting frequency is important!
    - Measurement: Are we measuring the right things?
- Audience is key! Remember who you are talking
- Start small
  - Try some things
  - Measure
  - Rinse, wash, repeat (or replace!)



### Your Marketing Leads!



Mark Yusa, NST 1



Bruce Dooley, NST 2



Joshua Gilliland, NST 3



Sharon Sodor, NST 4



Ron Clary, NST 5



Steve Piehl, NST 6



David Rollins, NST 7



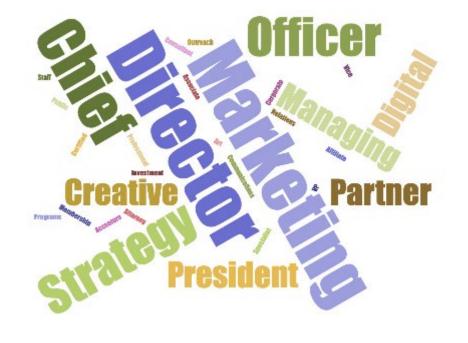
John Hearrell, NST 8



Rich Gargas, NST 9



Brad VanAuken, NST 10





Bob Brown, NST 11



Brian Tedeschi, NST 12 Gordon Andrew, NST 13





Beth Stockner, NST 14





Mike Matzinger, NST 15 Monique Yeager, NST 16

### Where to look for help...

- Scouting.org
- ScoutingWire.org
- BSA Brand Center
- www.scouting.org/recruitment
- Jamboree.Scouting.org
- ScoutLife.org
- ScoutingMagazine.org
- NESA.org (National Eagle Scout Association)





# Are you recording this?

Yes...

www.scouting.org/recruitment





## Take the Survey!

Watch your email for the Bootcamp Survey!

(Because measurement is important!)



# #ADVENTUREON

### Thank you